

Face speaker Make eye contact Relax your posture (don't cross arms) Don't interrupt Try not to anticipate what speaker will say Don't over-think & out run conversation

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Be silent but engaged Shift from judgment to curiosity Focus on what speaker is trying to say Avoid emotional reactions until speaker finishes Let silence do the heavy lifting Listen to understand, not to reply Ask clarifying questions "That makes sense, so I can imagine you feel _____

"Is there more about that?"

Our tone makes the problem worse than the problem itself

Zero negativity = absolute safety

Summarize facts, feelings, key points & close the loop

Adapted from Coaching Training, ASTD Press, Harville Hendrix & Susan Scott